

VISION 2016: FRAMEWORK FOR ACTION  
**Mogadishu, Somalia**  
**February 2014**

Vision 2016: Framework for Action	2
Overview	2
Principles	2
Priorities	2
Review and Implementation of the Provisional Constitution	2
Federalism, Boundaries and Resource Sharing	2
Democratization, the Electoral Process and Party Politics	3
General Framework for Action	3
Vision 2016: Draft Roadmap – Key Activities & Outputs	6
Calendar of Activities and Outcomes: March 2014 – Dec 2015	19
Diagram 1: Articulation of Three Goals of Vision 2016	28
Diagram 2: Constitutional Review Process	29
Diagram 3: Formation of Federal Member States	30

## Vision 2016: Framework for Action

### Overview

With over one year into its term of office, having made key adjustments in its structure and laid the foundations upon which the restoration of government and administration can proceed, the Federal Government of Somalia (FGS) is assigning greater emphasis to its next major priority: a successful transition to democracy by the completion of its term of office in 2016.

The Provisional Constitution provides overall direction toward fulfilment of these objectives. However, in view of time constraints, the government intends to prioritize those tasks that are most critical to the establishment of national institutions grounded in democratic legitimacy.

The three foundational elements of the government's strategy are:

- Constitutional review and implementation
- Completion of the federal system
- Democratization

Although these tasks are entrusted to Parliament, based on the recommendations of the relevant independent national commissions established by the Provisional Constitution, the government must exercise leadership in creating an enabling environment for parliament to complete its duties successfully, that it possesses the requisite human and financial resources, and to ensure that it does so in a timely manner. The government believes that successfully achieving the goals of Vision 2016 will require full alignment with the principle of political inclusion clearly articulated in PSG 1 of the "New Deal."

### Principles

The Vision 2016 strategy will be infused by a sense of urgency and guided by the following core principles:

- All aspects of the process shall be Somali-owned, inclusive, transparent and consistent with the Provisional Constitution;
- The Government shall promote and protect the independence, integrity, and credibility of the constitutionally mandated Commissions;

- The implementation of Vision 2016 shall be situated in the context of a comprehensive reconciliation process that promotes national cohesion and integration;
- Management of the process shall be anchored in the principles and practices of integrity and good governance.

#### Priorities

##### Review and Implementation of the Provisional Constitution

It is the duty of Somalia's Government and Parliament to complete the national Constitution, through amendment of certain articles and enactment of legislation identified in Schedule One of the Provisional Constitution.

It is essential that these actions, which are entrusted to the Parliamentary Oversight Committee and the Review and Implementation Commission, be as inclusive as possible, and informed by nationwide consultations. In addition to the representation of existing Federal Member States on the Commission, the views of Interim Regional Authorities, community leaders and civil society should all be heard and taken into account.

##### Federalism, Boundaries and Resource Sharing

Establishment of a federal system should serve a dual purpose: bringing government closer to the people, while safeguarding Somali unity.

In line with the Provisional Constitution, the establishment and delimitation of Federal Member States shall be a voluntary process based upon considerations of political and economic viability, demographic composition and, as far as possible, respect for existing regional boundaries. This process must be approached with great sensitivity and every effort taken to ensure that it does not engender renewed conflict. The Government therefore intends to ensure that the completion of the federal system is achieved through dialogue and the pursuit of reasonable consensus – not by imposition or coercion.

In parallel with the formation of Federal Member States, FGS will take the lead in putting in place inter-regional mechanisms that promote political unity, harmonised legislation, unified standards and coordinated policies and programmes. These include the formation of an Inter-Regional Consultative Forum, pending establishment of the full Inter-State Commission established by the Provisional Constitution, in order to initiate nationwide dialogue on issues such as the distribution of powers and authorities, management of natural resources, and revenue sharing.

##### Democratization, the Electoral Process and Party Politics

The establishment of a functional democracy is a complex proposition: the rules and legislation governing the formation of political parties and organisation of elections will require deep consideration, extensive consultation and public awareness. The Government believes that these challenges must be approached in a way that promotes national cohesion, not division; political choices based on issues, rather than identity; and the accountability of leadership to the electorate.

The Provisional Constitution mandates the current parliament to conduct these tasks only at the federal level. It is therefore highly unlikely that the procedures for state and local elections, which must await the formation of Federal Member States and their legislatures, can be completed by 2016. The administration nevertheless fully intends to lay the political and legal foundations for the completion of these tasks under the auspices of the next Somali Federal Government.

The Government also intends to propose contingency measures that would provide for representation from any part of the country that remains to unstable or insecure to participate in national elections in 2016.

#### General Framework for Action

The fulfilment of Vision 2016 requires dedicated, determined and closely coordinated action on the part of various entities: the Federal Government (specifically the Ministry of Interior & Federalism and the Ministry of Justice and Constitutional Affairs, Parliament, Independent National Commissions, Federal Member States and Interim Regional Authorities, as well – in some cases – other relevant ministries or government agencies. The Government therefore intends to establish an Inter-Institutional Coordination Unit (IICU) to oversee the implementation of Vision 2016. Responsible to both the Executive and the President, the IICU will have the mandate to energize, coordinate and support the Vision 2016 process.

March 2014	<p>Approval of the Vision 2016 program and structure</p> <p><b>The IICU's primary function will be to coordinate and support the actions of the executive, legislature, Independent National Commissions and other relevant actors in order to meet agreed objectives under the three main components of the government's strategy:</b></p> <ul style="list-style-type: none"> <li>• <b>Constitutional review and implementation</b></li> <li>• <b>Completion of the federal system</b></li> <li>• <b>Democratization</b></li> </ul>
------------	--

May 2014	<p><b>Establishment of Independent National Commissions</b></p> <p>The Provisional Constitution requires the establishment of nine (9) independent national commissions, of which four are directly related to the Vision 2016 strategy:</p> <ul style="list-style-type: none"> <li>• Constitutional Review and Implementation Commission (May 2014)</li> <li>• Boundaries and Federation Commission (June 2014)</li> <li>• National Independent Electoral Commission (Oct 2014 ??)</li> <li>• Inter-State Commission (addressed below)</li> </ul> <p>The independence, integrity and credibility of these Commissions is paramount if they are to succeed in their tasks. The government aims to have the first three (3) of these established by the end of May 2014. This will require, inter alia:</p> <ul style="list-style-type: none"> <li>• Drafting and passage of robust, well-crafted legislation;</li> <li>• Appointment of Commissioners who possess the required skills, experience and the integrity, while reflecting the diversity of the nation's regional and political perspectives, including gender balance;</li> <li>• Although the Commissions must be independent of Government or political control, Federal Member States and Interim Authorities will be consulted with respect to suitable candidates;</li> </ul>
Aug 2014	<p><b>Formation of the Inter-Regional Consultative Forum</b></p> <p>The Inter-State Commission (ISC) will serve as a principal venue for dialogue and negotiation between the Federal Government and Member States, and is mandated to resolve any administrative, political or jurisdictional disputes.</p> <p>However, since the ISC will only be established once the Federal Member States have been formed and approved by parliament, the Government, under the leadership of the Ministry of Interior and Federalism, proposes to convene, ad interim, an Inter-Regional Consultative Forum (IRCF), comprising representatives of Member States and Interim Regional Authorities, to initiate national dialogue on key aspects of federalism, including the transparent, effective and equitable management of natural resources and revenues.</p>
April 2014 –Sept 2016	<p><b>Harmonisation of policies, programmes and institutions</b></p> <p>In parallel with the consultations envisaged under the IRCF, the Government will engage in proactive dialogue with FMS and IRAs in order to begin the process of harmonising policies, programmes (e.g. social services) and institutions (e.g. accounting procedures, civil service standards etc.).</p>
May 2014 - Dec 2015	<p><b>State formation, boundary delimitation and the Inter-State Commission</b></p> <p>Given the existence of Puntland and the establishment of the Jubba Interim Administration, which aspires to become an FMS, there remain 7 regions (including south Mudug) yet to conduct mergers. This implies the establishment of 2-3 more FMS.</p> <p>It is the intention of the Government that Interim Regional Authorities be established for these regions by December 2014, in order to allow the Boundaries and Federation Commission another 6 months (until June 2015) to assess and make recommendations on any areas of contention.</p>
Dec 2015	<p><b>Establishment of the Upper House of Parliament</b></p> <p>Following the official establishment of the FMS, the Government proposes to invite the FMS to nominate representatives to the Upper House of Parliament, pending approval of the electoral law.</p>

June 2015 – March 2016	<b>Review and adoption of the Constitution and Electoral Law</b> The Parliament tentatively envisages the adoption of the new Constitution by March 2016, which would require a draft text to be ready for public and parliamentary review by June 2015. Politically, it would be unwise to pass the Electoral Law without the endorsement by the FMS, since they may obstruct or interfere with any subsequent electoral process of which they disapprove. The Government therefore proposes to initiate consultations prior to that date in the context of the IRCF, so that the Law may be passed as soon as possible after the formation of the remaining FMS.
March 2016 – Sept 2016	<b>Referendum and conduct of the electoral process</b> To take place between these dates.

Vision 2016: Draft Roadmap – Key Activities & Outputs

V 2016 Strategic Goal 1			
Creation and launch of V16 & Inter-Institutional Coordination Unit (IICU)			
Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>Development of Vision 2016 Roadmap that integrates the work plans of the Ministry of Justice and Constitutional Affairs, the Ministry of Justice &amp; Federalism, and the Speaker of Parliament into one coherent plan for achieving the transitional tasks identified in V2016. <ul style="list-style-type: none"> <li>Plans drafted within Ministry of Justice &amp; Constitutional Affairs and Ministry of Interior and Federalism</li> <li>Meeting between both Ministries and Speaker to ensure close alignment of expectations, roles and timelines</li> </ul> </li> <li>Development of structure and terms of reference for V16 Inter-Institutional Coordination Unit (IICU-V16) and mobilize Completion Date <ul style="list-style-type: none"> <li>Draft structure of Inter-Institutional Coordination Unit (IICU) that describe roles, responsibilities, and mechanisms and clear ToRs for each member of the IICU team.</li> <li>Appointment by both Ministries of key individual responsible for implementation and liaising across other relevant institutions (member of IICU)</li> </ul> </li> </ul>	Minister of Justice & Constitutional Affairs and Minister of Interior & Federalism (V16 Ministers)	March 2014	
	President - with Prime Minister	March 2014	

<ul style="list-style-type: none"> <li>• Appointment by President of V2016 Coordinator of IICU</li> <li>• Design of Vision 2016 Monitoring Mechanism (MM) – promotion of principles of transparency and accountability</li> <li>• Mobilize Completion Date</li> <li>• Formal Launch of V 2016 Plan and Structure <ul style="list-style-type: none"> <li>• Review and validation of the V2016 Roadmap and IICU structure by President, Prime Minister, Speaker</li> <li>• V16 Launch workshop with V16 IICU, relevant Ministries and Authorities (Parliament Technical Committee, Regional representatives) <ul style="list-style-type: none"> <li>- Purpose to build alignment and promote ownership of V16 vision and process <ul style="list-style-type: none"> <li>• Political outreach to existing/ emerging FMS and invitation to V16 launch (<i>principle of inclusion, ownership and legitimacy</i>)</li> <li>• Full day workshop (prior to press release)</li> </ul> </li> </ul> </li> <li>• Joint press statement from President, Prime Minister and Speaker that launches V16 Roadmap, IICU and Monitoring Mechanism</li> </ul> </li> <li>• Development of capacity within all relevant technical/political teams associated with V16 in the design and implementation effective approaches to civic engagement, democratic dialogue and public deliberation <ul style="list-style-type: none"> <li>• Design of capacity development program consisting of training/ facilitated working retreats, case clinics and coaching/accompaniment mechanisms</li> <li>• Identification of relevant actors</li> <li>• Implementation of process</li> </ul> </li> </ul>	<p>V16 Ministers</p> <p>President</p> <p>President</p> <p>President/Prime Minister/Speaker</p> <p>IICU with support from IP</p> <p><i>Participation from both Ministries and other relevant offices</i></p>	<p>April 2014</p> <p>May 2014</p> <p>April 2014</p> <p>May-Aug 2014</p>	<p><i>IICU – includes liaison from both Ministries, Speaker’s Office (and possibly Parliamentary Technical Committee), Coordinator from Presidency, Technical staff)</i></p> <p><i>Need for periodic consultations with international community (UNSOM, EC, US, UK etc.) to obtain buy-in. PSG 1 might be appropriate mechanism for taking on the role of Champion and Monitor of V16</i></p>
--	---	---	---

Constitutional Review - Strategic Goal 1			
Creation and Launch of Independent Constitution Review & Implementation Commission ICRIC & coordination mechanisms with existing Parliamentary Technical Committee			
Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>Agreement between Ministry of Justice and Constitutional Affairs and Speaker to adopt V16 branch on Constitutional Review (implied above in joint agreement and press release on V16 and launch of V16 IICU)</li> <li>Half day working session with Parliamentary Constitutional Review Technical Committee (PTC) with expert input to 1) present V16 structure; 2) exchange information on structure, process, and progress of revisions; 3) agree on timeline and identify potential challenges that may occur and strategies for addressing them.</li> <li>Establish Independent Constitution Review &amp; Implementation Commission (ICRIC) <ul style="list-style-type: none"> <li>Draft structure, process proposal and Terms of Reference (ToRs) for consideration of ICRIC</li> <li>Pass ICRIC legislation</li> <li>Name candidates for ICRIC</li> <li>Parliament approval of ICRIC members</li> </ul> </li> <li>ICRIC orientation workshop to 1) present V16, 2) receive brief from PTC on progress made and proposed structure of revisions, 3) build alignment around principles, timelines and engagement strategies. (representatives from PTC participate)</li> </ul>	Minister of Justice and Constitutional Affairs with Speaker	March 2014	Possible strategy: Name four non-Darod MPs and one Darod Commissioner from Puntland through careful outreach and consultation with Puntland Authorities
	<i>Jointly convened by Minister and Speaker, (with facilitation)</i>	April 2014	
	<i>Minister</i>	May 2014	
	<i>Speaker</i> <i>Minister – P/PM</i> <i>Speaker</i> <i>Convened by IICU-Speaker/Minister (with facilitation)</i>	May 2014	

Constitutional Review - Strategic Goal 2
Draft set of revisions completed

Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>CR Revision process (8 months) – <i>see graphic below on Constitutional Review Process Proposal</i> <ul style="list-style-type: none"> <li>Preparation of expert technical inputs as requested to serve as basis for each working session of ICRIC</li> <li>CRIC working sessions to advance on article revisions based on input from PTC</li> <li>PTC working sessions to review progress on article revisions submitted by ICRIC</li> <li>Regular program of meetings between ICRIC, PTC and IICU for information exchange, progress monitoring, problem solving, agenda setting.</li> <li>Identification of contentious articles/ issues that require broad consultation at the regional level</li> <li>Process of outreach and consultation in the regions through 1) MP engagement in the regions, 2) bilateral consultations with political authorities, 3) Inter-Regional Consultative Forum <ul style="list-style-type: none"> <li>Design and production of effective materials for citizen engagement/deliberation</li> <li>Systematic documentation of outcomes from each regional consultations taken up by ICRIC and PTC</li> </ul> </li> <li>Bi-monthly monitoring/progress report to President/Prime Minister/ Speaker with joint press releases from these three.</li> </ul> </li> <li>Complete draft of revisions prepared along with clear design for effective public deliberation via National Inclusive Deliberative Forum</li> </ul>	<p>CRIC ↔ PTC</p> <p>With V16 IICU support:</p> <ul style="list-style-type: none"> <li>Liaising between institutions and mechanisms</li> <li>Providing expert input as requested</li> <li>Designing, enabling conditions for regional consultations</li> <li>Documenting outputs from consultations</li> <li>Supporting Monitoring Mechanism</li> </ul> <p>ICRIC/ IICU or Ministry</p> <p>ICRIC / Ministry</p> <p>IICU</p>	<p>May 2014 - Feb 2015</p> <p>Feb 2015</p>	

Constitutional Review - Strategic Goal 3 Final draft revisions validated through National Inclusive Deliberative Forum			
Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>National Inclusive Deliberative Forum (all regions and diaspora) to 1) present final draft of revisions for public deliberation, and 2) Identify implications and next steps.</li> <li>CRIC systematizes outcomes of Deliberative Forum and incorporates them in final draft of revisions</li> <li>CRIC final revisions submitted to Constitutionally established Oversight Committee</li> <li>Oversight Committee submits proposed revisions to Parliament for approval</li> <li>Preparation of Progress Reports for Monitoring Mechanism</li> </ul>	<p>Convened by V16 and CRIC</p> <p>CRIC</p> <p>P/PM/Parliament</p> <p>V16 IICU</p>	<p>Feb 2015</p>	<p><i>Need to set process and Timeframe for establishing Oversight Committee</i></p>
Constitutional Review - Strategic Goal 4 Referendum on New Constitution			
Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>Referendum on final Constitution               <ul style="list-style-type: none"> <li>Design of Referendum process</li> <li>Public education campaign                   <ul style="list-style-type: none"> <li>Design of public education materials and campaign strategies based on best-practices of civic engagement and public education</li> <li>Implementation of campaign</li> </ul> </li> </ul> </li> <li>Implementation of Referendum</li> </ul>	<p>V16 IICU</p> <p>IICU / Ministry</p>	<p>March 2015</p> <p>April-July 2015</p> <p>Sept 2015</p>	
Formation of Federal Member States - Strategic Goal 1 Consultations within regions to explore merge options			
Key Activities & Outputs	Responsibility	Completion Date	Observations



<ul style="list-style-type: none"> <li>Boundaries &amp; Federation Commission Law passed</li> <li>Formation of BFC <ul style="list-style-type: none"> <li>Draft structure, process proposal and ToRs for consideration of BFC</li> <li>Identification potential commissioners</li> <li>Appointment and approval of commissioners</li> </ul> </li> <li>Orientation workshop for BFC to promote alignment around V16 principles, processes and timelines</li> </ul>	<p>Speaker/Parliament</p> <p>Minister of Interior and Federalism</p> <p>Convened by V16 IICU and Ministry (with facilitation support)</p>	<p>May 2014</p> <p>June 2014</p> <p>July 2014</p>	
---	---	---	--

**Formation of Federal Member States - Strategic Goal 3**  
**Consultations between merging regions to negotiate mergers**

Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>Catalyze and create enabling conditions to begin consultations within regions around possible mergers <ul style="list-style-type: none"> <li>Outreach to and coordination with Regional Authorities to begin consultation process in each region</li> <li>Provision of ongoing support to regions as needed and requested (policy, security, venue, transportation, etc)</li> <li>Consultations between merging regions</li> <li>Negotiated agreements on terms of merger (power sharing, revenue/ resource sharing, venue of capital, etc) and Interim Joint Regional Authorities</li> <li>Dispute Resolution Mechanism provided as needed</li> </ul> </li> </ul>	<p>Ministry of Interior and Federation with support from IICU</p> <p>Regional Authorities with Ministry/IICU support</p>	<p>May – Nov 2014</p>	<p><i>Need for the design of and capacity building for dispute resolution mechanism</i></p>

**Formation of Federal Member States - Strategic Goal 4**  
**Creation and implementation of Inter-Regional Consultative Forum as precursor to Inter State Commission**

Key Activities & Outputs	Responsibility	Completion Date	Observations
--------------------------	----------------	-----------------	--------------

<ul style="list-style-type: none"> <li>• Begin discussions with existing and emerging FMS around the creation of Inter-Regional Consultative Forum (IRCF) as precursor to Inter State Commission (<i>Principle of ownership and legitimacy</i>)</li> <li>• Establish and convene IRCF <ul style="list-style-type: none"> <li>• Identify inter-regional authorities and regional authorities where mergers have not yet been decided (formula: 3 seats for existing FMS and joint inter-regional authorities and 1 seat for remaining individual regions)</li> <li>• Convene group of authorities to agree on IRCF Framework <ul style="list-style-type: none"> <li>• Establish clear operational structure and mechanisms for communication, consultation and decision-making</li> <li>• Establish working agenda based on issues for SFG/FMS negotiation identified in Constitution</li> </ul> </li> </ul> </li> <li>• Working sessions of the IRCF every 2 months <ul style="list-style-type: none"> <li>• Source technical experts and prepare information briefs to structure deliberations</li> <li>• Systematic documentation of outcomes to ensure effective continuity and progress</li> <li>• Liaise with Constitutional Review process as necessary</li> </ul> </li> <li>• Preparation of Progress Reports for Monitoring Mechanism</li> </ul> <p><i>Timeframe: May 2014 – March 2015</i></p>	<p>Ministry of Interior</p> <p>Ministry with support from IICU</p> <p>Convened and facilitated by Ministry with support from IICU</p>		
---	---	--	--

Formation of Federal Member States - Strategic Goal 5 BFC Review of FMS petitions and Parliamentary approval			
Key Activities & Outputs	Responsibility	Completion Date	Observations

<ul style="list-style-type: none"> <li>Merging regions submit petition for statehood to BFC</li> <li>BFC review of petitions <ul style="list-style-type: none"> <li>Dispute Resolution Mechanism provided as needed</li> </ul> </li> <li>BFC submits recommendations for Parliament approval</li> <li>Parliament approval of new FMS</li> </ul>	Interim Joint Authorities BFC Ministry of Interior & Federalism Parliament	Aug 2015 - Feb 2016	<i>Need for the design of and capacity building for dispute resolution mechanism</i>
<b>Formation of Federal Member States - Strategic Goal 6</b> <b>Transition from IRCF to Inter-State Commission</b>			
<b>Key Activities &amp; Outputs</b>	<b>Responsibility</b>	<b>Completion Date</b>	<b>Observations</b>
<ul style="list-style-type: none"> <li>Creation of Inter-State Commission <ul style="list-style-type: none"> <li>Is a law required to form this and define its structure?</li> </ul> </li> </ul> <i>Timeframe: July – August 2015</i>	Ministry of Interior & Federalism		

<b>Democratization – Electoral Process - Strategic Goal 1</b> <b>Formation of National Independent Electoral Commission</b>			
<b>Key Activities &amp; Outputs</b>	<b>Responsibility</b>	<b>Completion Date</b>	<b>Observations</b>
<ul style="list-style-type: none"> <li>National Independent Electoral Commission Law passed</li> <li>Formation of NIEC <ul style="list-style-type: none"> <li>Identification potential commissioners</li> <li>Appointment and approval of commissioners</li> </ul> </li> <li>Orientation workshop for NIEC to promote alignment around V16 principles, processes and timelines</li> </ul> <i>Timeframe: Feb – July 2014</i>	Parliament P/PM with Parliament approval  Convened by IICU, (with facilitation support)		
<b>Democratization – Electoral Process - Strategic Goal 2</b> <b>Completion of Federal Electoral Law</b>			
<b>Key Activities &amp; Outputs</b>	<b>Responsibility</b>	<b>Completion Date</b>	<b>Observations</b>

<ul style="list-style-type: none"> <li>NIEC research and consultation on electoral systems</li> <li>Completion of draft Federal Electoral Law</li> <li>Consultations in IRCF / Inter-State Commission</li> <li>Approval of Federal Electoral Law</li> <li>Public education campaign on election process</li> </ul>	NIEC with IICU support NIEC with inputs from appropriate Ministry P/PM and appropriate Ministry with IICU support Parliament		
<b>Democratization – Electoral Process - Strategic Goal 3</b> <b>Formation of Political Parties</b>			
<b>Key Activities &amp; Outputs</b>	<b>Responsibility</b>	<b>Completion Date</b>	<b>Observations</b>
<ul style="list-style-type: none"> <li>Approval of Political Parties Legislation</li> <li>Public education / promotion of political party legislation</li> <li>Registration of Political Parties</li> </ul> <i>Timeframe: October 2014</i>	Parliament IICU		
<b>Democratization – Electoral Process - Strategic Goal 4</b> <b>Formation of Upper House of Parliament</b>			
<b>Key Activities &amp; Outputs</b>	<b>Responsibility</b>	<b>Completion Date</b>	<b>Observations</b>
<ul style="list-style-type: none"> <li>Consultations with Federal Member States via IRCF / Interstate Commission</li> <li>Appointment of FMS members to Upper House (assuming these will not be elected at least in this initial round of formation)</li> </ul>			
<b>Democratization – Electoral Process - Strategic Goal 5</b> <b>Voter Registration</b>			
<b>Key Activities &amp; Outputs</b>	<b>Responsibility</b>	<b>Completion Date</b>	<b>Observations</b>
<ul style="list-style-type: none"> <li>Define concept, regulations, procedures and manual</li> <li>Voter registration education/information campaign</li> <li>Acquire equipment set up voter registration centers</li> <li>Recruit, train and deploy staff</li> <li>Voter registration period</li> <li>Challenges and complaints period</li> <li>Decision period</li> <li>Publish final voters' list</li> </ul>			

Democratization – Electoral Process - Strategic Goal 6			
Election preparations			
Key Activities & Outputs	Responsibility	Completion Date	Observations
<ul style="list-style-type: none"> <li>Establish State IECs</li> <li>Public education campaign</li> <li>Establish polling centers, materials, etc (see spreadsheet from Kamal for detailed list of things necessary for elections)</li> </ul>			
<ul style="list-style-type: none"> <li></li> </ul>			

Calendar of Activities and Outcomes: March 2014 – Dec 2015

[illegible]







D  
r  
a  
f  
t  
s  
t  
r  
u  
c  
t  
u  
r  
e  
a  
n  
d  
T  
o  
R  
s  
o  
f  
I  
n  
t  
e  
r  
-  
I  
n  
s  
t  
i  
t  
u  
t  
i  
o  
n  
a  
l  
C  
o  
o  
r

d i n a t i o n U n i t ( I I C U )

- Appoint ment by both M in i s t r i

ess of key individuals to ILCU

• Appoint ment by Presid







• Review and validate information of the V2016 Roadmap and ILCUs

structure by President, Prime Minister, Speaker

- V16 Launchworks hopw with V16 IICU

- Political output

reach to existing / emerging / FMS and invitation to Vol 16

- Full day workshop (prior to press release)

•  
J  
o  
i  
n

t  
p  
r  
e  
s  
s  
s  
t  
a  
t  
e  
m  
e  
n  
t  
f  
r  
o  
m  
P  
r  
e  
s  
i  
d  
e  
n  
t  
,  
P  
r  
i  
m  
e  
M  
i  
n  
i  
s  
t  
e  
r  
a  
n  
d  
S

Peak  
earth  
that  
at  
the  
launch  
in  
ing  
V  
1  
6  
Road  
map  
,  
I  
I  
C  
U  
and  
M  
on  
it  
or  
in

## Mechanisms

Development of capacities in the design and implementation at

ion effective approaches to civic engagement, democratic dialogue and











session with Parliamentary Commission on Constitutional Review Technical Committee (P





nd TO R s f o r c o n s i d e r a t i o n o f I C R I C







reparation of expenditure on technical installation of apparatus

.

C  
R  
I  
C  
w  
o  
r  
k  
i  
n  
g  
s  
e  
s  
s  
i  
o  
n  
s  
t  
o  
a  
d  
v  
a  
n  
c  
e  
o  
n  
a  
r  
t  
i  
c  
l  
e  
r  
e  
v  
i  
s  
i  
o  
n

u  
s  
b  
a  
s  
e  
d  
o  
n  
i  
n  
p  
u  
t  
f  
r  
o  
m  
P  
T  
C

•  
P  
T  
C  
w  
o  
r  
k  
i  
n  
g  
s  
e  
s  
s  
i  
o  
n  
s  
t  
o  
r  
e

view  
progress  
on  
art  
icle  
review  
issu  
on  
su  
b  
m  
it  
te  
d  
by  
IC  
R  
I  
C

• Regular program of meetings between ICCC, PTC and



u  
e  
s  
r  
e  
q  
u  
i  
r  
i  
n  
g  
c  
o  
n  
s  
u  
l  
t  
a  
t  
i  
o  
n  
a  
t  
t  
h  
e  
r  
e  
g  
i  
o  
n  
a  
l  
l  
e  
v  
e  
l

•

P

process of output reaching and consciousness

•

D  
e  
s  
i  
g  
n  
o  
f  
f  
m  
a  
t  
e  
r  
i  
a  
l  
s  
f  
o  
r  
c  
i  
t  
i  
z  
e  
n  
e  
n  
g  
a  
g  
e  
m  
e  
n  
t  
/  
d  
e  
l  
i  
b  
e  
r  
a







## Constitutional Review

<b>Strategic Goal 3: Final draft revisions validated through National Inclusive Deliberative Forum</b>					

final draft of revisions for public deliberation, and 2) Identify implications and















- **Public Education Campaign**

- Design of published

c  
a  
t  
i  
o  
n  
m  
a  
t  
e  
r  
i  
a  
l  
s  
a  
n  
d  
c  
a  
m  
p  
a  
i  
g  
n  
s  
t  
r  
a  
t  
e  
g  
i  
e  
s  
b  
a  
s  
e  
d  
o  
n  
b  
e  
s

t  
-  
p  
r  
a  
c  
t  
i  
c  
e  
s  
o  
f  
c  
i  
v  
i  
c  
e  
n  
g  
a  
g  
e  
m  
e  
n  
t  
a  
n  
d  
p  
u  
b  
l  
i  
c  
e  
d  
u  
c  
a  
t  
i  
o  
n



<ul style="list-style-type: none"> <li>Implement a transition of Federal Reference</li> </ul>																						
<b>Formation of Federal Member States</b> <b>Strategic Goal 1: Consultations within regions to explore merge options</b>																						



n  
s  
u  
l  
t  
a  
t  
i  
o  
n  
t  
o  
p  
r  
o  
m  
o  
t  
e  
o  
w  
n  
e  
r  
s  
h  
i  
p  
i  
n  
p  
r  
o  
p  
o  
s  
e  
d  
p  
l  
a  
n  
f  
o  
r  
f

o  
r  
m  
i  
n  
g  
F  
M  
S

• Identification of initial group of infants

ri  
ma  
u  
t  
h  
o  
r  
i  
t  
i  
e  
s  
/  
r  
e  
p  
r  
e  
s  
e  
n  
t  
a  
t  
i  
v  
e  
s

•  
M  
e  
e  
t  
i  
n  
g  
s  
w  
i  
t  
h  
s

strategic information  
authoritative information  
share information  
format  
ratio

receive feedback on FMSP process



and create enabling conditions to begin consultations within his regions

ound possibilities

• Preparation of information brief

for public education to be available for all citizens



interim  
Authoritative  
statements  
beginning  
conclusion  
process  
in a





• Disputes Resolution Mechanisms provided as needed

[illegible]



d T O R s f o r c o n s i d e r a t i o n o f B F C







analyze and create an enabling condition so be given consultation with his regi-

sons around possible mergers

# Outreach and coordination

with Regional Authority or initiative to be beginning consultation process

ness in each region

- **Provision of ongoing support to**

legionnaires need dedicated and  
requisitested (policy, security, ve



• Consultations between members regarding registrations

• Negotiations

a  
t  
e  
d  
a  
g  
r  
e  
e  
m  
e  
n  
t  
s  
o  
n  
t  
e  
r  
m  
s  
o  
f  
a  
n  
d  
I  
n  
t  
e  
r  
i  
m  
J  
o  
i  
n  
t  
R  
e  
g  
i  
o  
n  
a  
l



• Disputes Resolution Mechanisms provided as needed

[illegible]

n of Inter-Regional Consultative Forum (IRCF) as precursor to Inter State Com

mission (*Principles of Power and Legitimacy*)



a  
u  
t  
h  
o  
r  
i  
t  
i  
e  
s  
a  
n  
d  
r  
e  
g  
i  
o  
n  
a  
l  
a  
u  
t  
h  
o  
r  
i  
t  
i  
e  
s  
w  
h  
e  
r  
e  
m  
e  
r  
g  
e  
r  
s  
h

a  
v  
e  
n  
o  
t  
y  
e  
t  
b  
e  
e  
n  
d  
e  
c  
i  
d  
e  
d  
(  
f  
o  
r  
m  
u  
l  
a  
:  
3  
s  
e  
a  
t  
s  
f  
o  
r  
e  
x  
i  
s  
t  
i  
n  
g

5  
F  
M  
S  
a  
n  
d  
j  
o  
i  
n  
t  
i  
n  
t  
e  
r  
-  
r  
e  
g  
i  
o  
n  
a  
l  
a  
u  
t  
h  
o  
r  
i  
t  
i  
e  
s  
a  
n  
d  
l  
s  
e  
a  
t  
f  
o

r  
r  
e  
m  
a  
i  
n  
i  
n  
g  
i  
n  
d  
i  
v  
i  
d  
u  
a  
l  
r  
e  
g  
i  
o  
n  
s  
)

•  
C  
o  
n  
v  
e  
n  
e  
g  
r  
o  
u  
p  
o  
f  
a

•  
s  
u  
t  
h  
o  
r  
i  
t  
i  
e  
s  
t  
o  
a  
g  
r  
e  
e  
o  
n  
I  
R  
C  
F  
F  
r  
a  
m  
e  
w  
o  
r  
k

•  
E  
s  
t  
a  
b  
l  
i  
s  
h  
c  
i

tearopertationsionals  
structure and mechanisms for communication:

1  
c  
a  
t  
i  
o  
n  
,  
c  
o  
n  
s  
u  
l  
t  
a  
t  
i  
o  
n  
a  
n  
d  
d  
e  
c  
i  
s  
i  
o  
n  
-  
m  
a  
k  
i  
n  
g

•  
E  
s  
t  
a  
b  
l

l  
i  
s  
h  
w  
o  
r  
k  
i  
n  
g  
a  
g  
e  
n  
d  
a  
b  
a  
s  
e  
d  
o  
n  
i  
s  
s  
u  
e  
s  
f  
o  
r  
S  
F  
G  
/  
F  
M  
S  
n  
e  
g  
o  
t  
i

ati on identified in Constitution



experts and preparative information material on bribery effects to structures

el  
i  
b  
e  
r  
a  
t  
i  
o  
n  
s

•

S  
y  
s  
t  
e  
m  
a  
t  
i  
c  
d  
o  
c  
u  
m  
e  
n  
t  
a  
t  
i  
o  
n  
o  
f  
o  
u  
t  
c  
o  
m

Test  
to  
en-  
sue  
sur-  
re-  
effe-  
cti-  
ve  
con-  
tin-  
ui-  
ty  
and  
pro-  
gre-  
ss

•  
Li-  
a

“a review with Constitutional Review process as necessary”

<ul style="list-style-type: none"> <li>Preparation of Progress Reports for Monitoring Mechanisms</li> </ul>																						
<b>Formation of Federal Member States</b> <b>Strategic Goal 5:</b> <b>BFC Review of FMS petitions and Parliamentary approval</b>																						





• Disputes Resolution Mechanisms provided as needed



• P ar li a m e nt a p pr o v al of n e w F M S																						

Formation of Federal Member States
 Strategic Goal 6: Transition from IRCF to Inter-State Commission











ion works hop for NIEC to promote alignment around V16 principles, processes

s a n d t i m e l i n e s																						
<b>Democratization – Electoral Process</b> <b>Strategic Goal 2 : Completion of Federal Electoral Law</b>																						









• P u b l i c e d u c a t i o n c a m p a i g n o n e l e c t i o n p r o c e s s																						
---	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

Democratization – Electoral Process  
Strategic Goal 3: Formation of Political Parties









upper House (assuming these will not be elected at least in this initial round of for

r |











## Election preparations

nt  
er  
s,  
m  
at  
er  
ia  
ls  
,  
et  
c  
(s  
e  
e  
s  
pr  
e  
a  
d  
s  
h  
e  
et  
fr  
om  
K  
a  
m  
al  
fo  
r  
d  
et  
ai  
le  
d  
li  
st  
of  
th  
in  
g  
s  
n  
e  
c  
es  
sa  
ry

for re lect ion s																							

Diagram 1: Articulation of Three Goals of Vision 2016

Diagram 2: Constitutional Review Process

Diagram 3: Formation of Federal Member States